



Premier of Queensland

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The Honourable Grace Grace MP
Minister for State Development and Infrastructure
Minister for Industrial Relations and
Minister for Racing
statedevelopment@ministerial.qld.gov.au

1 William Street Brisbane
PO Box 15185 City East
Queensland 4002 Australia
Telephone +61 7 3719 7000
Email ThePremier@premiers.qld.gov.au
Website www.thepremier.qld.gov.au

Dear Minister

Together we have a responsibility each and every day to make Queensland an even better place, to create opportunities, tackle challenges, and deliver for hardworking Queenslanders.

Easing cost-of-living pressures, delivering better healthcare and more housing, and keeping our communities safe are core priorities that we are all responsible for driving, regardless of which portfolio we lead. Collectively, we must also focus on safeguarding Queensland's future by lifting our ambition on climate action, while supporting new industries and creating jobs where they are needed most.

This letter outlines a range of delivery priorities in your portfolio, which I know you will work relentlessly towards achieving.

The highest priorities I want you to focus on as Minister for State Development and Infrastructure, Minister for Industrial Relations and Minister for Racing are to:

- lead regional economic planning, working with local government and other stakeholders for a sustainable economy creating more jobs in new industries
- ensure regional infrastructure planning is integrated with land-use planning to achieve local economic aspirations and an enhanced lifestyle
- oversee Economic Development Queensland to work with industry, government and the community to lead and deliver outcomes, with a particular focus on housing supply
- drive delivery of the Big Build and support Ministers through the Infrastructure Cabinet Committee with their responsibilities to deliver projects on time and within budget
- establish an independent Brisbane 2032 Olympic and Paralympic Games delivery authority
- conduct a review of the Brisbane 2032 venues master plan by mid-February 2024.

Listening to the voices of Queenslanders and working closely with other ministers will be essential to achieving meaningful outcomes. The priorities set out in the attached portfolio priority statement will also inform chief executive officer performance agreements and shape the functions and activities of departments and agencies.

In delivering on these priorities, please ensure you are working with your federal and other Australian state and territory government counterparts to ensure Queensland's interests are

proactively represented and the benefits to Queenslanders are maximised. I will meet with you regularly to discuss progress in implementing the actions identified.

At all times, I expect that ministers and assistant ministers will make all decisions and take all actions in the public's interest, without regard to personal, party political or other immaterial considerations.

We cannot achieve our goals for Queensland without the public service, and I expect that ministers and their staff will engage with chief executive officers and departmental staff with the utmost respect and in accordance with *The Queensland Ministerial Handbook, Ministerial Code of Conduct, Code of Conduct Ministerial Staff Members'* and the *Protocols for communication between ministerial staff members and public service employees*. I refer you to *Governing Queensland* for the suite of policy and administrative handbooks, which is available on the Department of the Premier and Cabinet's website at www.premiers.qld.gov.au.

I look forward to continuing to work closely with you to deliver better services and create opportunities for all Queenslanders.

Yours sincerely



**STEVEN MILES MP
PREMIER OF QUEENSLAND**

***Encl**

Portfolio Priorities Statement

Minister: Minister for State Development and Infrastructure, Minister for Industrial Relations and Minister for Racing

The Hon Grace Grace MP

Department(s): State Development and Infrastructure

Agriculture and Fisheries

Whole-of-Government Priorities

Overarching Direction	<p>All Ministers to work together to deliver the government's priorities for Queensland:</p> <ul style="list-style-type: none"> • Supporting jobs: Good, secure jobs in more industries to diversify the Queensland economy and build on existing strengths in agriculture, resources and tourism. • Keeping Queenslanders healthy: Ensure all Queenslanders can access world-class healthcare no matter where they live. • Educating for the future: Give our children the best start by investing in our teachers and schools. • Listening to Queenslanders: Bring together business, industry, communities, and unions to work together for Queensland's future. • Backing our frontline services: Deliver world-class frontline services in key areas such as health, education, transport and community safety. • Keeping communities safe: Support police to work with the community to tackle the complex causes of crime and support victims. • Making it for Queensland: Grow manufacturing across traditional and new industries, making new products in new ways and creating new jobs. • Investing in skills: Ensure Queenslanders have the skills they need to find meaningful jobs and set up pathways for the future. • Protecting the environment: Protect and enhance our natural environment and heritage for future generations and achieve a 70 per cent renewable energy target by 2032, 75 per cent emissions reduction by 2035 and net zero emissions by 2050. • Growing our regions: Help Queensland's regions grow by attracting people, talent and investment, and driving sustainable economic prosperity. • Delivering the Big Build: Drive investment in the infrastructure that supports the State's economy and jobs, builds resilience and underpins future prosperity. • Deliver more homes: Provide more social homes and work with all levels of government to increase housing supply across the state. • Providing cost of living relief: Continue to use our energy assets to deliver savings on energy bills, and freeze or reduce costs where we can. • Honouring and embracing our rich and ancient cultural history: Create opportunities for First Nations Queenslanders to thrive in a modern Queensland.
Consultation	<p>All Ministers and their staff to meet regularly with the community and key stakeholders to inform policy development and achieve the best outcomes for all Queenslanders.</p>
Integrity and Accountability	<p>All Ministers and their staff demonstrate transparent, accountable, and ethical behaviour and make all decisions and take all actions in the public interest without regard to personal, party political or other immaterial considerations.</p>

Collaboration	All Ministers, supported by their Chief Executive Officers, establish strong working relationships across portfolios to deliver the Government's priorities.
Investing in Our People	All Ministers support their Chief Executive Officers to focus on motivating and increasing the capability of the public sector.

Government Commitments

Election Commitments	All Ministers prioritise the delivery of all election commitments.
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Delivery Priorities

State Development

Lead consultation with industry sectors to develop new initiatives for employment.

Oversee strategic planning, policy, and service delivery for priority industry sectors, progressing major public and private projects and delivering planning and programs for priority industry sectors including through delivery of the Industry Partnerships Program.

Lead the Exclusive Transactions Framework.

Facilitate the successful delivery of the Queen's Wharf Brisbane Global Tourism Hub.

Oversee and support Economic Development Queensland in working with industry, government and the community to lead and deliver housing, enterprise and place-based outcomes through specialist land use planning, infrastructure and property development activities, including the direct development of government land for Queensland's economic benefit.

Work with the Minister for Housing Local Government and Planning and Minister for Public Works to drive new housing supply across all parts of the housing continuum, including social & affordable housing, in a complimentary manner that builds the capacity of government and the housing sector to deliver at scale across the State.

Oversee the upgrade and revitalisation of public facilities at the Gold Coast Spit in partnership with the Gold Coast Waterways Authority and the City of Gold Coast.

Work with the Minister for Regional Development and Manufacturing and Minister for Water to develop policy that attracts investment, foster industries and creates employment opportunities.

Deliver the *Battery Industry Strategy* to foster a sustainable domestic battery manufacturing supply chain, and work with the Federal Government to maximise benefits to the state of the committed Battery Manufacturing Precinct.

Continue to support the development of Queensland's hydrogen industry including delivery of the *Hydrogen Industry Development Fund*, and updating the *Queensland Hydrogen Industry Strategy* in collaboration with the Minister for Energy and Clean Economy Jobs.

Work with the Minister for Energy and Clean Economy Jobs and the Minister for Regional Development and Manufacturing and Minister for Water to support implementation of relevant initiatives under the *Queensland Energy and Jobs Plan*, including hydrogen industry development, renewables manufacturing and supply chain development and regional transformation.

Work with the Coordinator-General to plan, deliver and coordinate large-scale infrastructure projects that are both public and private, and that promote economic and social development in Queensland.

Work with the Deputy Premier, Treasurer and Minister for Trade and Investment and the Minister for Housing, Local Government and Planning and Minister for Public Works on infrastructure and other measures agreed at the national and state level to increase the supply of social, affordable and well-located housing for Queenslanders.

Work with the Deputy Premier, Treasurer and Minister for Trade and Investment and the Minister for Housing, Local Government and Planning and Minister for Public Works and the Federal Government on the delivery of the National Housing Accord and National Planning Reform Blueprint, including supporting Queensland's interests and the delivery Queensland's commitments under the Accord.

<p>Infrastructure</p>	<p>Continue to oversee implementation of the <i>State Infrastructure Strategy</i>.</p> <p>Lead delivery of the Queensland Government Infrastructure Pipeline, including annual updates, detailing Government's forward program and four-year capital program.</p> <p>Support the development of regional infrastructure plans that will help local councils identify and prioritise necessary infrastructure on a regional basis, in addition to identifying local solutions and market development opportunities.</p> <p>Chair the Infrastructure Cabinet Committee, leading oversight of Queensland's infrastructure program.</p> <p>Continue to oversee delivery of the key projects as part of the SEQ City Deal and the Townsville City Deal.</p> <p>Work with other Ministers to ensure Queensland's priority infrastructure projects and initiatives are presented for inclusion on Infrastructure Australia's Infrastructure Priority List, to assist the State in securing Federal Government funding.</p>
<p>Industrial Relations</p>	<p>Continue to oversee the regulation of Workplace Health and Safety in Queensland and the negotiation of public sector and government owned corporations' enterprise bargaining agreements in partnership with other relevant Ministers and in accordance with the Government's Wages Policies.</p> <p>Oversee the ongoing delivery of the legislative reforms and regulatory improvements to Queensland's industrial relations system and workplace health and safety, including consideration and implementation of relevant reports across the portfolio.</p> <p>Continue to develop models to support workers in relation to new wages recovery processes through working collaboratively with key stakeholders.</p> <p>Develop subordinate legislation on identifying and managing the risks of sexual harassment in the workplace.</p> <p>Finalise a Decision Impact Assessment Statement on extending workers' compensation legislation to gig economy workers.</p> <p>Lead the response to and support the health and wellbeing of workers suffering from occupational dust lung disease, including through overseeing funding for the medical research into treatment to improve the health and wellbeing of those workers.</p>
<p>Racing</p>	<p>Continue to work with the Deputy Premier, Treasurer and Minister for Trade and Investment to maintain a sustainable racing industry.</p> <p>Commission an independent best practice review of the state's racing regulatory body, the Queensland Racing Integrity Commission.</p> <p>Continue to implement the recommendations of the 2020 Martin Inquiry on the welfare of racehorses.</p> <p>Continue to provide support for regional and remote communities with funding for country racing clubs across Queensland.</p>
<p>Brisbane 2032 Olympic and Paralympic Games</p>	<p>Lead activities associated with the planning, coordination, delivery and legacy of a successful Brisbane 2032 Olympic and Paralympic Games, including:</p> <ul style="list-style-type: none"> • Conducting a 60-day review of the venues master plan. • Establishing a delivery authority for the Brisbane 2032 Olympic and Paralympic Games. • Leading the State Government's interactions with Games Delivery Partners • Support delivery of a more sustainable Brisbane 2032 Olympic and Paralympic Games.
<p>Norfolk Island State Service Delivery</p>	<p>Continue to take a leadership role on behalf of the Queensland Government, supported by the Department of the Premier and Cabinet Norfolk Island Taskforce, for the delivery of Queensland's agreed state services to Norfolk Island under the Intergovernmental Partnership Agreement on State Service Delivery to Norfolk Island (IGA).</p> <p>Advise on Queensland's future state-level service delivery role on Norfolk Island with regard given to the recommendations to be received from the Norfolk Island Governance Committee on a new governance model for Norfolk Island that secures</p>

	<p>a genuinely democratic future for its people, and the outcomes of the review of the IGA, which is required to be undertaken after two years of operation (after October 2023).</p>
<p>National Agreements, National Partnerships & Significant National Reform Projects</p>	<p>Support the Deputy Premier, Treasurer and Minister for Trade and Investment in relation to negotiation, management, and implementation of any intergovernmental funding agreements relevant to your portfolio.</p> <p>Represent Queensland's interests on National Ministerial forums.</p>