



Premier of Queensland

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The Honourable Bart Mellish MP
Minister for Transport and Main Roads and
Minister for Digital Services
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Dear Minister

Together we have a responsibility each and every day to make Queensland an even better place, to create opportunities, tackle challenges, and deliver for hardworking Queenslanders.

Easing cost-of-living pressures, delivering better healthcare and more housing, and keeping our communities safe are core priorities that we are all responsible for driving, regardless of which portfolio we lead. Collectively, we must also focus on safeguarding Queensland's future by lifting our ambition on climate action, while supporting new industries and creating jobs where they are needed most.

This letter outlines a range of delivery priorities in your portfolio, which I know you will work relentlessly towards achieving.

The highest priorities I want you to focus on as Minister for Transport and Main Roads and Minister for Digital Services are to:

- drive delivery of the Transport and Main Roads capital program and maintain transparency about changes to costs and timeframes
- reduce Queensland's road toll and road trauma
- improve digital connectivity and inclusion in rural and regional Queensland and invest in digital skills and services
- prioritise development of a more customer-oriented approach to the delivery of on-line state services.

Listening to the voices of Queenslanders and working closely with other ministers will be essential to achieving meaningful outcomes. The priorities set out in the attached portfolio priority statement will also inform chief executive officer performance agreements and shape the functions and activities of departments and agencies.

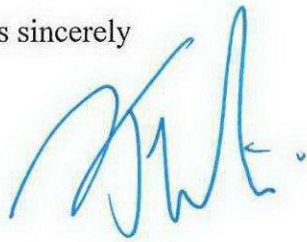
In delivering on these priorities, please ensure you are working with your federal and other Australian state and territory government counterparts to ensure Queensland's interests are proactively represented and the benefits to Queenslanders are maximised. I will meet with you regularly to discuss progress in implementing the actions identified.

At all times, I expect that ministers and assistant ministers will make all decisions and take all actions in the public's interest, without regard to personal, party political or other immaterial considerations.

We cannot achieve our goals for Queensland without the public service, and I expect that ministers and their staff will engage with chief executive officers and departmental staff with the utmost respect and in accordance with *The Queensland Ministerial Handbook, Ministerial Code of Conduct, Code of Conduct Ministerial Staff Members'* and the *Protocols for communication between ministerial staff members and public service employees*. I refer you to *Governing Queensland* for the suite of policy and administrative handbooks, which is available on the Department of the Premier and Cabinet's website at www.premiers.qld.gov.au.

I look forward to continuing to work closely with you to deliver better services and create opportunities for all Queenslanders.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'S. Miles', is positioned below the text 'Yours sincerely'.

**STEVEN MILES MP
PREMIER OF QUEENSLAND**

***Encl**

Portfolio Priorities Statement

Minister: Minister for Transport and Main Roads and Minister for Digital Services **Department:** Transport and Main Roads

The Hon Bart Mellish MP

Whole-of-Government Priorities

<p>Overarching Direction</p>	<p>All Ministers to work together to deliver the government's priorities for Queensland:</p> <ul style="list-style-type: none"> • Supporting jobs: Good, secure jobs in more industries to diversify the Queensland economy and build on existing strengths in agriculture, resources and tourism. • Keeping Queenslanders healthy: Ensure all Queenslanders can access world-class healthcare no matter where they live. • Educating for the future: Give our children the best start by investing in our teachers and schools. • Listening to Queenslanders: Bring together business, industry, communities, and unions to work together for Queensland's future. • Backing our frontline services: Deliver world-class frontline services in key areas such as health, education, transport and community safety. • Keeping communities safe: Support police to work with the community to tackle the complex causes of crime and support victims. • Making it for Queensland: Grow manufacturing across traditional and new industries, making new products in new ways and creating new jobs. • Investing in skills: Ensure Queenslanders have the skills they need to find meaningful jobs and set up pathways for the future. • Protecting the environment: Protect and enhance our natural environment and heritage for future generations and achieve a 70 per cent renewable energy target by 2032, 75 per cent emissions reduction by 2035 and net zero emissions by 2050. • Growing our regions: Help Queensland's regions grow by attracting people, talent and investment, and driving sustainable economic prosperity. • Delivering the Big Build: Drive investment in the infrastructure that supports the State's economy and jobs, builds resilience and underpins future prosperity. • Deliver more homes: Provide more social homes and work with all levels of government to increase housing supply across the state. • Providing cost of living relief: Continue to use our energy assets to deliver savings on energy bills, and freeze or reduce costs where we can. • Honouring and embracing our rich and ancient cultural history: Create opportunities for First Nations Queenslanders to thrive in a modern Queensland.
<p>Consultation</p>	<p>All Ministers and their staff to meet regularly with the community and key stakeholders to inform policy development and achieve the best outcomes for all Queenslanders.</p>
<p>Integrity and Accountability</p>	<p>All Ministers and their staff demonstrate transparent, accountable and ethical behaviour and make all decisions and take all actions in the public interest without regard to personal, party political or other immaterial considerations.</p>

Collaboration	All Ministers, supported by their Chief Executive Officers, establish strong working relationships across portfolios to deliver the Government's priorities.
Investing in Our People	All Ministers support their Chief Executive Officers to focus on motivating and increasing the capability of the public sector.

Government Commitments

Election Commitments	All Ministers prioritise the delivery of all election commitments.
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Delivery Priorities

Transport

Work with other Ministers and other levels of government to deliver better road and transport infrastructure across Queensland, including continuing to work with the Federal Government to deliver the Logan and Gold Coast Faster Rail project.

Oversee implementation of programs to ensure an effective, efficient and accessible public transport system.

Continue to modernise services, including through the delivery of the Smart Ticketing system in Queensland.

Continue improving the Queensland cycle network and encourage active transport through implementing the *Queensland Cycling Strategy 2017–2027* and working with local Governments, including the Active Transport Advisory Committee, and bike riding groups to deliver active transport projects and provide more options for Queenslanders to get to and from work.

Continue implementation of personalised transport industry reforms to provide greater choice for passengers, while ensuring safety, accessibility, affordability and accountability.

Oversee implementation of the *Queensland Walking Strategy 2019–2029* and *Action Plan for Walking 2022–2024*.

Continue investment in the Mount Isa to Townsville rail line and work with the Mount Isa to Townsville Economic Zone group to identify opportunities for future investment in freight, transport and logistics hubs to maximise freight movement efficiency.

Work with the Minister for Energy and Clean Economy Jobs to continue to prepare for a transition to greater uptake of electric vehicles.

Continue implementation of *The Future is Electric: Queensland's Electric Vehicle Strategy* and *Queensland's Zero Emission Vehicle Strategy 2022–2032*, to ensure Queensland is in the best position to capture benefits and opportunities.

Oversee continued implementation of the recommendations made by the Strachan Commission of Inquiry.

Continue to support the Minister for Child Safety, Minister for Seniors and Disability Services and Minister for Multicultural Affairs in reporting on acceptance and implementation of recommendations arising from the Royal Commission into violence, abuse, neglect and exploitation of people with disability.

Ensure planning for priority transport infrastructure projects considers the delivery objectives for the Brisbane 2032 Olympic and Paralympic Games.

Main Roads

Continue to ensure value for money and timely delivery of the *Queensland Transport and Roads Investment Program*.

Oversee implementation of the congestion-busting plan to build a better M1 and continue major construction on the second M1, including working with the Federal Government to ensure the delivery of jointly funded projects.

Continue delivery of the jointly funded Bruce Highway Upgrade Program and continue to seek additional Federal Government funding towards Bruce Highway upgrades, with a focus on prioritising local jobs, contractors and suppliers.

Deliver improvements to Queensland's Inland Freight Route to improve safety, resilience and freight efficiency.

Oversee implementation of the *Queensland Freight Strategy – Advancing Freight in Queensland*, working collaboratively with the Ministerial Freight Council.

Implement the *Queensland Road Safety Strategy 2022–31* and *Queensland Road Safety Action Plan 2022–24* to work to reduce the burden of road trauma on Queensland communities. Continue to oversee the Bruce Highway Trust, maintaining equitable representation from regional Queensland and assist in the delivery of a Safer Bruce 2030 Action Plan.

Ensure planning for priority main road infrastructure projects consider the delivery objectives for the Brisbane 2032 Olympic and Paralympic Games.

<p>Ports and Marine Infrastructure</p>	<p>Continue to oversee improvements to marine infrastructure across Queensland, including boat ramp construction projects and oversight of the Gold Coast Waterways Authority.</p> <p>Continue to implement the <i>Reef 2050 Long-Term Sustainability Plan</i> in conjunction with the Minister for the Environment and the Great Barrier Reef and Minister for Science and Innovation.</p> <p>Oversee the Maritime Jobs Taskforce and implementation of Taskforce recommendations to revitalise Queensland's coastal shipping industry, including by encouraging a better balance between foreign and locally crewed vessels.</p> <p>Implement measures to increase Queensland's ready access to coastal shipping and maintain essential transport links.</p> <p>Continue to implement strategies to address skill shortages in Queensland's maritime workforce, following on from outcomes of the audit of Queensland's maritime based workforce.</p>
<p>Cross River Rail</p>	<p>Continue to deliver Cross River Rail, consisting of a 10.2 kilometre rail line from Dutton Park to Bowen Hills, with 5.9 kilometres of twin tunnels under the Brisbane River and CBD to ease congestion, improve network reliability and increase heavy rail accessibility to the Brisbane CBD and across the South East Queensland region.</p> <p>Continue oversight of the Cross River Rail Delivery Authority to facilitate the efficient delivery of the Cross River Rail project and transport-related projects.</p> <p>Facilitate the efficient delivery of the transport-related projects including three new Gold Coast train stations to support patronage growth and improve rail access for growing Gold Coast communities.</p>
<p>Digital Services</p>	<p>Lead implementation of <i>Our Thriving Digital Future: Queensland's Digital Economy Strategy</i> and <i>2023-26 Action Plan</i>.</p> <p>Continue to implement the Government's agenda for digital technology in Government services and digital inclusion of disadvantaged Queenslanders.</p> <p>Ensure Queensland Government information is publicly available through open data, providing Queenslanders with the opportunity to create apps, establish research programs and start new businesses.</p> <p>Improve state-wide digital connectivity by partnering with the Federal Government and industry to implement the Digitally Connected Regions Program.</p>
<p>National Agreements, National Partnerships & Significant National Reform Projects</p>	<p>Support the Deputy Premier, Treasurer and Minister for Trade and Investment in relation to negotiation, management and implementation of any intergovernmental funding agreements relevant to your portfolio.</p> <p>Represent Queensland on National Ministerial forums relevant to your portfolio.</p> <p>Continue to work through the implications of the Federal Government's Independent Strategic Review of the Infrastructure Investment Program to ensure continued delivery of priority projects.</p> <p>Work with the Federal Government and other state and territory jurisdictions to develop the next version of the National Land Transport Agreement, to ensure Queenslanders receive their fair share of funding that will deliver for a growing Queensland and support the delivery of the Brisbane 2032 Olympic and Paralympic Games.</p>